



Request for Proposals

**Request for Proposals for Strengthening Animal Health Laboratory Capacity, Surveillance Systems, and Outbreak Response at the National Institute of Animal Health (NIAH), Department of Livestock Development, Thailand
Solicitation Number: 2026-017-Thailand**

To: Prospective Organizations

From: STRIDES Thailand

Contract Title: Technical Support to Strengthen Animal Health Laboratory Capacity, Surveillance Systems, and Outbreak Response at the National Institute of Animal Health (NIAH), Department of Livestock Development, Thailand

Location: Thailand

Date Issued: May 21, 2026

Questions Due: May 29, 2026, 23:59 Eastern Daylight Time

Responses Posted: June 5, 2026, 23:59 Eastern Daylight Time

Submission Deadline: June 26, 2026, 23:59 Eastern Daylight Time

Submission Email: STRIDESProcurement@fhi360.org

Introduction

The Strengthening Infectious Disease Detection Systems (STRIDES) Activity implemented by FHI 360 invites qualified organizations to submit proposals to support the implementation of global health security (GHS) activities in Thailand. STRIDES is a U.S. Department of State-funded global initiative designed to strengthen national and subnational systems to prevent, detect, and respond to infectious disease threats in alignment with the International Health Regulations (IHR 2005) and U.S. government global health security priorities. In Southeast Asia, STRIDES is implemented in close coordination with the government of Thailand, U.S. Embassy Bangkok, and other regional entities to strengthen laboratory systems, surveillance, and outbreak preparedness with regional spillover benefits across Asia.

STRIDES has four core objectives:

- 1. Strengthen detection capacity and systems across human and animal laboratory networks, including biosafety and biosecurity.**

- 2. Develop and enhance event-based and indicator-based surveillance systems for timely detection of public health threats.**
- 3. Improve data collection, analysis, interoperability, and reporting to support evidence-based decision-making and outbreak response.**
- 4. Provide targeted technical and operational support during outbreaks, including surge assistance to laboratories and surveillance systems.**

This request for proposals (RFP), and any subsequent subcontract, focuses on the intersection between animal and human disease management systems, laboratory networks, zoonotic diseases, outbreak response, multisectoral health security coordination, biosafety and security (BSS), and engagement with the Thailand Department of Livestock Development (DLD).

STRIDES Scope of Work

STRIDES activities in Southeast Asia will implement a government of Thailand-led, multi-sectoral, and tailored technical strategy aligned with Thailand's National Action Plan for Health Security (NAPHS 2023–2027) and priority gaps identified through the 2022 Joint External Evaluation (JEE) and 2024 State Parties Annual Self-Assessment Report (SPAR). The Activity strengthens core public health capabilities in disease detection, reporting, and coordinated response with a deliberate focus on high-risk border provinces. These locations are characterized by intense cross-border mobility, migratory labor flows, zoonotic spillover risks, and recurring infectious disease outbreaks. By enhancing early warning systems, strengthening Point-of-Entry (PoE) surveillance, and equipping provincial rapid response teams (RRT) and Emergency Operations Centers (EOC) with integrated tools and protocols, STRIDES will enable Thailand to detect outbreaks earlier and respond with faster, evidence-driven, multisectoral action.

Central to this approach is strengthening Thailand's integrated laboratory and surveillance systems across human and animal health sectors. STRIDES will work with key Thai institutions, including the Department of Disease Control (DDC), the Department of Medical Sciences (DMSC), Thai Red Cross Emerging Infectious Diseases Clinical Center (TRC-EIDCC), Chulalongkorn University, and laboratories under the DLD to expand molecular diagnostics and genomic surveillance for priority pathogens. Support will include upgrading critical infrastructure, reinforcing

quality assurance (QA)/quality control (QC) systems, and expanding surveillance for high-risk zoonoses and priority pathogens, including wastewater-based surveillance where appropriate. These improvements will increase Thailand's ability to generate accurate and timely laboratory data and integrate it effectively into national surveillance systems to inform real-time risk assessments and targeted public health measures.

Complementing these national-level investments, STRIDES will bolster emergency preparedness, multisectoral coordination, and community engagement, ensuring that the region can manage public health threats efficiently. STRIDES' work includes strengthening incident management systems and conducting simulation exercises with human health, veterinary, border, immigration, and customs authorities. Expanding regionally, STRIDES contributes to health security resilience by strengthening cross-border surveillance, laboratory cooperation, and multisectoral workforce development across the Greater Mekong Subregion and ASEAN platforms. Leveraging Thailand's technical expertise and strategic geographic position, activities support the ASEAN Coordinating Centre for Animal Health and Zoonoses (ACCAHZ) and bilateral coordination mechanisms with Cambodia, the Lao People's Democratic Republic (PDR), and Myanmar to improve data sharing, joint outbreak investigation protocols, and PoE readiness. Regional laboratory quality assurance, training, and genomic surveillance collaboration builds on Thailand's leadership within the region. Through strategic partnerships, STRIDES will help cultivate a regional multisectoral workforce skilled in outbreak investigation, biosafety, field epidemiology, and meeting 7-1-7 performance benchmarks.

Implementation Approach

Applicants should propose a technical and financial approach to implement the scope of work and achieve the illustrative results defined in this RFP based on their institutional strengths, technical expertise, and operational presence in Thailand and/or the Southeast Asia region. Consortium applications are acceptable where partners demonstrate complementary expertise, clearly defined roles, and effective coordination and governance mechanisms.

Objective 1: Strengthen Detection Capacity and Laboratory Systems for Human and Animal Health Networks

Reserved

Objective 2: Develop Integrated and Sustainable Surveillance Systems Using Event-Based and Indicator-Based Approaches

Applicants may propose activities that include, but are not limited to:

- Provide targeted technical support to the DLD to institutionalize the 7-1-7 framework for detecting, reporting, and responding to high-risk zoonotic disease events in livestock. This task will strengthen DLD's capacity to identify priority signals within 7 days, initiate investigation within 1 day, and implement effective control measures within 7 days. Support may include adapting 7-1-7 tools for livestock outbreak contexts, orienting provincial and district veterinary teams on application of the framework, and establishing mechanisms for rapid information flow between DLD, DDC, and cross-sectoral partners during potential spillover events. This effort will enhance early detection, accelerate response, and mitigate the risk of zoonotic transmission to humans and wider animal populations.
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Objective 3: Enhance Data Management, Interoperability, and Use for Decision-Making

Reserved

Objective 4: Provide Targeted Outbreak Detection and Response Assistance

Applicants may propose activities that include, but are not limited to:

- Conduct an in-depth assessment of DLD's readiness to host the ASEAN Coordinating Centre for Animal Health and Zoonoses (ACCAHZ). The review will examine institutional structures, regional coordination workflows, rapid reporting mechanisms, data and knowledge-management functions, human resources, operational SOPs, information communications and technology (ICT) systems, and surge/event-response capacity. Findings will identify priority capacity gaps and guide the development of a structured roadmap for DLD to assume full hosting responsibilities.
- Provide targeted technical support to strengthen DLD's capacity to manage ACCAHZ's day-to-day operations, including coordination with ASEAN Member States, consolidation of regional outbreak intelligence, facilitation of multisectoral communication, and organization of technical or emergency coordination meetings. Short-term experts (e.g., coordination specialists,

epidemiologists, data analysts) will be deployed during high-demand periods to reinforce ACCAHZ's operational readiness under DLD leadership.

- Support DLD and ACCAHZ to refine and institutionalize regional SOPs for outbreak notification, information exchange, specimen referral, rapid risk assessment, and activation of cross-border joint investigations. Assistance will also include strengthening governance processes, reporting templates, regional situation-monitoring dashboards, and meeting facilitation tools. All tools will align with ASEAN frameworks and be adapted to regional realities, including wildlife–livestock–human interfaces, migrant mobility, and informal border-crossing dynamics.
- Enhance Thailand's regional Field Epidemiology Training Program for Veterinarians (R-FETPV) as a regional hub that equips veterinarians and other multi-sectoral responders with the skills needed to prevent, detect, and respond to zoonotic threats before they spill over into human populations. Support will enable international trainees to participate in the program, supported by strengthened hosting systems including transparent selection, clear orientation, streamlined logistics, and accessible English-learning materials to ensure they can integrate quickly and learn effectively. Provide focused assistance to update and deliver high-impact modules on zoonotic outbreak investigation, rapid risk assessment, cross-border coordination, surveillance signal interpretation, and field epidemiology decision-making under emergency conditions. Facilitate high-quality practicums linked to real or simulated outbreaks, ensuring trainees receive structured mentorship and hands-on experience responding to threats with direct human-health implications. These investments will build a capable regional workforce that can mitigate spillover risks and safeguard communities from emerging infectious diseases.
- Support DLD and the R-FETPV Secretariat to strengthen mechanisms for mobilizing R-FETPV graduates, including international cohorts for rapid deployment in cross-border and regional outbreak investigations. Establish a streamlined graduate roster, improve communication channels with national and regional EOCs, and facilitate participation of trainees and graduates in regional simulation exercises (e.g., ASEAN, FAO/WOAH). Document lessons learned and recommend strategies to more fully integrate R-FETPV-trained veterinarians into regional rapid-response systems, ensuring they can contribute effectively to preventing zoonotic spillovers and protecting human health.
- Conduct a focused assessment to identify epidemiology and surveillance skill gaps among newly recruited veterinarians, veterinary assistants, and

livestock volunteers. Use the findings to develop two complementary training packages: a standardized basic veterinary epidemiology curriculum for new veterinarians and a competency-based field surveillance package for veterinary assistants. Together, these curricula will strengthen foundational skills in surveillance, outbreak investigation, sampling, field biosafety and biosecurity, and reporting using DLD-approved tools.

- Training will be delivered through a blended model that includes e-learning modules and national orientation sessions for new veterinarians, combined with practical provincial-level training for veterinary assistants and volunteers. STRIDES will reinforce early detection and introduce clear and standardized reporting and escalation pathways for priority diseases to enhance the timeliness and accuracy of community-level surveillance.
- Institutionalize the training packages within DLD's onboarding and continuous learning systems to ensure long-term usage. Integrate trained veterinary assistants into provincial RRT workflows to support field verification and sample collection. Provide annual content updates and periodic refresher training to maintain alignment with updated SOPs, digital tools, and lessons learned from actual outbreak responses. Continuously monitor improvements in reporting quality and workforce performance across provinces.
- Conduct a comprehensive readiness assessment of the central and selected provincial DLD EOCs to evaluate infrastructure, data systems, communication workflows, and coordination mechanisms. Use the assessment findings to strengthen incident management procedures by updating activation triggers, clarifying roles and responsibilities, improving information flows, and aligning documentation processes with the national EOC framework.
- Upgrade the physical and digital infrastructure of DLD EOC wall rooms by installing multi-screen displays, video conferencing capabilities, situation monitoring boards, and integrated digital tools. Develop real-time dashboards that consolidate surveillance data, laboratory results, field investigation updates, and risk maps to enhance situational awareness and support timely operational decision-making.
- Train central and provincial EOC personnel in emergency preparedness, incident management, emergency operations, data interpretation, and multisector coordination. Conduct table-top and functional simulation exercises (SimEx) to test EOC activation procedures, communication pathways, and operational readiness. Use after-action reviews (AAR) to document lessons learned and update SOPs for continuous improvement.

Deliverables

The table below provides illustrative examples of key deliverables and performance indicators aligned with the **STRIDES Thailand/Asia Regional Scope of Work**. These indicators are subject to revision, and additional indicators may be incorporated as the implementation plan is finalized.

Objective	Illustrative Key Deliverables	Illustrative Performance Indicators
Objective 1: Strengthen Detection Capacity and Laboratory Systems for Human and Animal Health Networks	None	None
Objective 2: Develop Integrated and Sustainable Surveillance Systems Using Event-Based and Indicator-Based Approaches	<ul style="list-style-type: none"> • 7-1-7 timeliness tools adapted for livestock outbreak detection, reporting, and response, including materials tailored to DLD operational contexts. • DLD national and subnational staff oriented on application of the 7-1-7 framework for priority zoonotic diseases, including use of adapted tools and procedures for rapid information sharing with DDC and other cross-sectoral partners. 	<ul style="list-style-type: none"> • Number of adapted 7-1-7 tools developed for use in the livestock sector. • Number of DLD officers oriented on implementation of the 7-1-7 timeliness framework for priority zoonotic diseases.
Objective 3: Enhance Data Management, Interoperability, and Use for Decision-Making	None	None
Objective 4: Provide Targeted Outbreak Detection and Response Assistance	<ul style="list-style-type: none"> • Coordination processes documented and supported for ACCAHZ operations. • Surge technical experts deployed, as needed, to support ACCAHZ priority functions. 	<ul style="list-style-type: none"> • Number of technical support deployments

Objective	Illustrative Key Deliverables	Illustrative Performance Indicators
	<ul style="list-style-type: none"> • Updated SOPs and operational tools reviewed, finalized, and endorsed by relevant global health security actors. • Regional reporting and coordination mechanisms established or refined to support timely information sharing and coordination. 	<ul style="list-style-type: none"> • Number of SOPs updated • Regional reporting and coordination mechanisms established
	<ul style="list-style-type: none"> • International trainee hosting processes reviewed and updated, including documented procedures and roles. • Updated training modules delivered to participating international trainees. • Field practicums implemented with structured mentorship for international trainees. 	<ul style="list-style-type: none"> • Number of international trainees supported by STRIDES • Number of modules updated/delivered • Number of field practicums completed
	<ul style="list-style-type: none"> • Graduate roster developed and regularly updated. • Communication channels established or strengthened to support coordination with graduates and trainees. • Trainees and graduates deployed in regional exercises or outbreak investigations, as appropriate. 	<ul style="list-style-type: none"> • Number of technical outputs produced with STRIDES support
	<ul style="list-style-type: none"> • Assessment report completed identifying epidemiology and surveillance skill gaps. • Standardized basic veterinary epidemiology curriculum • Competency-based surveillance training package for veterinary assistants. 	<ul style="list-style-type: none"> • Number of assessment reports with support from STRIDES • Number of standardized basic veterinary epidemiology curriculum developed with support from STRIDES • Number of competency-based surveillance training packages for veterinary assistants developed with support from STRIDES

Objective	Illustrative Key Deliverables	Illustrative Performance Indicators
	<ul style="list-style-type: none"> • E-learning modules for veterinary workforce capacity building. • Orientation training curriculum for newly appointed veterinarians. • Provincial-level training curriculum for veterinary assistants. • Standardized reporting and escalation pathways documented and disseminated for use within routine operations. 	<ul style="list-style-type: none"> • Number and proportion of targeted professionals trained to prevent, detect, and response to infectious disease threat with support from STRIDES
	<ul style="list-style-type: none"> • Training packages integrated or aligned with the DLD onboarding system for relevant personnel. • Veterinary assistants incorporated into Rapid Response Team (RRT) workflows, with roles and procedures defined. • Annual refresher training delivered to veterinary assistants and relevant staff. • Monitoring mechanisms established to track training delivery and follow-up. 	<ul style="list-style-type: none"> • Number of veterinary assistants integrated into RRTs • Number and proportion of routine surveillance reports for priority diseases submitted on time (according to national reporting guideline) at the national and subnational levels
	<ul style="list-style-type: none"> • DLD EOC readiness assessment report finalized. • Incident management procedures reviewed and aligned with the national DLD EOC framework. 	<ul style="list-style-type: none"> • Number of EOCs assessed
	<ul style="list-style-type: none"> • DLD EOC wall room infrastructure updated to support incident management functions. • Multi-screen dashboards configured and operational, integrating real-time surveillance, laboratory, and field investigation data. 	<ul style="list-style-type: none"> • Number of EOCs upgraded • Number of dashboards deployed

Objective	Illustrative Key Deliverables	Illustrative Performance Indicators
	<ul style="list-style-type: none"> • DLD EOC staff trained on the Incident Management System (IMS) and EOC operations. • Table-top and functional exercises conducted to test EOC readiness. • After-Action Reports (AARs) documented, with priority improvement actions identified and applied where feasible. 	<ul style="list-style-type: none"> • Number of surveillance workforce trained in data management, analysis, and reporting with STRIDES support. • Number of national multi-sectoral biological-hazard emergency preparedness measures, including emergency response plan, developed by STRIDES support.

Proposed Timeline and Key Outputs Template

To be completed by prospective applicant(s) as part of their proposal. Prospective Applicant(s) are encouraged to propose changes or alternative timelines, key outputs, and milestones to the table below in their proposals. If a prospective applicant is submitting a proposal for one or more objectives, then applicants should revise this timeline accordingly and highlight which objective(s) they are applying to implement.

Illustrative Objectives, Deliverables, Timeline, and Key Outputs

Objective / Deliverable	Timeline	Key Outputs / Milestones
Phase 1: Start-Up and Planning	Month 1	<ul style="list-style-type: none"> • Inception and coordination meetings conducted with STRIDES leadership and key Thailand partners (DLD, DDC, NIAH, and relevant ministries). • Baseline indicators, assessment tools, and monitoring framework finalized.
Objective 1: Strengthen Detection Capacity and Laboratory Systems		None
Objective 2: Develop Integrated and Sustainable Surveillance Systems	Months 2–6	<ul style="list-style-type: none"> • 7-1-7 timeliness framework adapted for livestock outbreak detection and response within DLD operational systems. • Practical tools and guidance materials developed for implementation of 7-1-7 in the livestock sector

Objective / Deliverable	Timeline	Key Outputs / Milestones
		<ul style="list-style-type: none"> • Orientation and training sessions conducted for DLD national and subnational staff on applying the 7-1-7 approach. • Mechanisms strengthened to support rapid information sharing between DLD, DDC, and other relevant partners.
Objective 3: Enhance Data Management, Interoperability, and Use for Decision-Making		None
Objective 4: Provide Targeted Outbreak Detection and Response Assistance	Months 5-6	<ul style="list-style-type: none"> • ACCAHZ hosting readiness assessment conducted and key operational gaps identified. • ACCAHZ Hosting Preparedness Roadmap developed in collaboration with DLD. • Operational procedures and coordination mechanisms documented and strengthened for ACCAHZ functions. • Surge technical experts deployed, as needed, to support ACCAHZ priority functions. • Epidemiology and surveillance skills assessment conducted for veterinary workforce. • Standardized veterinary epidemiology curriculum developed and surveillance training delivered for veterinary assistants. • E-learning modules developed to support veterinary workforce capacity building. • Orientation training delivered for newly appointed veterinarians and provincial veterinary staff. • Veterinary assistants integrated into Rapid Response Team (RRT) workflows with defined roles and procedures. • Training packages aligned with DLD onboarding systems and refresher training delivered. • DLD Emergency Operations Center (EOC) readiness assessment completed. • Incident management procedures aligned with the national DLD EOC framework.

Objective / Deliverable	Timeline	Key Outputs / Milestones
		<ul style="list-style-type: none"> • EOC wall room infrastructure upgraded and operational dashboards deployed integrating surveillance, laboratory, and field investigation data. • EOC staff trained on Incident Management System (IMS) and emergency operations. • Table-top and functional simulation exercises conducted to test preparedness and coordination. • After-Action Reviews (AARs) completed and improvement actions documented.
Final Reporting, Knowledge Sharing, and Transition	December 2026	<ul style="list-style-type: none"> • Final technical and financial reports submitted to FHI 360 and the U.S. Department of State. • Sustainability and transition plan developed and endorsed by national counterparts to institutionalize strengthened systems and practices. • Case studies, lessons learned, and data visualizations compiled for dissemination through national and regional GHS platforms. • Recommendations and sustainability actions incorporated into subsequent work planning cycles.

Notes for Prospective Contractors:

- FHI 360 may issue one or more **Cost Plus Fixed Fee Level-of-Effort Term subcontract(s)** to the successful applicant(s). **Cost Plus Fixed Fee Level-of-Effort Term subcontracts** will specify a level of effort for a stated time period. If the performance is considered satisfactory by FHI 360, the fixed fee is payable at the expiration of the agreed-upon period once the level of effort specified in the contract has been expended in performing the contract work. Applicants should consider this when budgeting for staffing and personal costs.
- The timeline is indicative; applicant(s) may propose adjustments but must justify them in their proposal. Applicants submitting one or more objectives must clearly delineate the objectives they are submitting a proposal and budget for.

QUALIFICATION

1. Applicants must be a non-governmental organization (NGO), community-based organization (CBO), for-profit, or similar local organization that is legally registered in Thailand and currently operating in Thailand. For consortium applications, the prime organization must be registered and

currently operating in Thailand and ***will be responsible for determining whether its consortium partners must meet local registration requirements.***

Organizations with a strong track record in technical support in one or more of the following areas: strengthening infectious disease detection, surveillance, laboratory systems, and cross-sectoral initiatives will be prioritized. **Local organizations that are locally owned and operated and U.S. small businesses are strongly encouraged to apply.**

2. Public International Organizations (PIOs), government or government-affiliated entities, parastatal organizations, and multilateral organizations to which the United States is not a signatory are not eligible to apply for or receive awards under this RFP. Proposals submitted by such organizations will not be considered.
3. Applicant(s) must have demonstrated experience implementing, monitoring, and evaluating projects of similar scope and complexity, specifically in areas related to the objective areas listed in the scope of work above:
 - Strengthening laboratory capacity (including upgrades to meet biosafety/biosecurity standards, quality management systems, and support for laboratory human resources).
 - Improving disease surveillance systems, including event-based and indicator-based surveillance.
 - Supporting data collection, analysis, and reporting systems that inform public health decision-making.
 - Providing technical support during public health emergencies or infectious disease outbreaks.
4. Applicant(s) must demonstrate experience working collaboratively with the Department of Livestock Development, Ministry of Agriculture and Cooperatives, and/or regional entities, community-level health actors, and, where relevant, the private sector.
5. Applicant(s) must have proven systems in place to ensure the timely and high-quality delivery of technical services, materials, and reports as outlined in the scope of work.
6. Applicant(s) must be able to field and manage a team of qualified technical personnel with expertise relevant to the scope of work and the objective areas applied for, including laboratory systems, surveillance, epidemiology, data management, and outbreak response.
7. Compliance and Risk Management
 - Ability to comply with U.S. government financial management, data protection, cybersecurity, monitoring, evaluation, and reporting standards.

- Systems in place for safeguarding sensitive health and surveillance data in accordance with relevant national and international laws.

INFORMATION REQUIRED IN THE RESPONSE

All organizations wishing to participate in this procurement process must submit a complete application not exceeding 10 pages. The information provided will be used to assess your organization's technical and management capacity, experience, and suitability for selection. Interested applicants must submit the following documents:

1. **Organizational Profile (Included in the 10-page restriction)** – A detailed description of your organization, including number of staff, years of operation, systems for quality assurance, and experience working with FHI 360 or other governmental or non-governmental organizations on similar projects (please include brochures or other relevant materials).
2. **Key Personnel (not to exceed 2 pages not included in the 10-page restriction)** – A summary list of technical and professional staff who will work on this assignment, including their qualifications and relevant experience aligned to the scope of work (e.g., laboratory strengthening, surveillance, data systems, outbreak response, monitoring, evaluation, and learning [MEL]).
3. **Technical Proposal (not to exceed 10 pages)** – A detailed technical narrative and proposed work plan outlining how the contractor proposes to deliver the technical support described in the scope of work. This should include key milestones, activities, deliverables, and a timeline for the 6-month period. The proposal should also address how the organization will ensure coordination with FHI 360 and relevant government counterparts. Technical proposals should be submitted in PDF and WORD formats with the solicitation number and objectives which the applicant seeks to perform clearly indicated.
4. **Budget Proposal** – Proposers must submit a detailed **budget using the attached EXCEL file (Attachment A)** that includes unit costs, staff salaries, and all other anticipated expenses, delineated by objective accompanied by a comprehensive budget narrative in PDF and Word format that explains the cost basis for each line item organized by objective and provides clear justification for all budget elements. The financial proposal must cover all costs required to complete the scope of work outlined above, including all-inclusive daily rates for each staff member assigned to the project and a breakdown of direct and indirect costs delineated by objective. The budget

should clearly present these rates and associated costs using transparent formulas and detailed justifications. The accompanying budget narrative must describe the roles and responsibilities of assigned staff and the LOE represented in days, explain the rationale for proposed direct and indirect costs, and demonstrate how the proposed rates and fee represent competitive pricing and value for money. Both the budget and narrative should be sufficiently detailed to enable a thorough cost analysis.

5. **Relevant Project References (1 page not included in the 10-page technical application limit)** – A list of recent projects (within the past three years) of similar scope and complexity. Please include a brief description of each project, the contract amount, and contact details (email and phone) for a reference person.
6. **Evidence of Past Performance (3 pages included in the 10-page technical application)** – Documentation demonstrating at least three years of relevant experience delivering similar technical support.
7. **Legal Registration** – Proof of legal registration in Thailand.
8. **Contact Information** – Full name, physical address, email, and telephone contact for the organization.
9. **Other Supporting Documents (not to exceed 2 pages not included in the 10-page technical application)** – Any additional documents that demonstrate your organization’s qualifications and capacity to deliver the scope of work (e.g., certifications, endorsements as relevant).

Instructions for Submission

Interested organizations are invited to submit a **technical** and **cost proposal** in response to this RFP to provide capacity strengthening and technical support under the STRIDES activity in Thailand.

Technical Proposal

- The technical proposal **must not exceed 10 pages**, excluding annexes (e.g., resumes, organizational charts, past performance references, and other supporting documents).
- The proposal must be submitted in **English**, using **12-point font** (Calibri), with **1-inch margins** on all sides.
- The technical proposal should cover:
 - A clear description of the approach, methodology, and work plan to achieve the stated objectives within a **6-month period of performance**.

- An organizational capacity statement, including relevant experience and capabilities.
- A staffing plan, including key personnel and their roles in delivering the scope of work.
- A risk mitigation plan, outlining potential challenges and strategies to address them.
- A description of monitoring, evaluation, and learning approaches to track progress and results.

Cost Proposal

- Applicants must submit a budget for all costs and the level of effort necessary to complete the stated scope of work above. Financial proposals should include all-inclusive daily rates for all staff assigned to work on this project. The budget should clearly indicate all-inclusive daily rates for staff, total amount of staff time by labor category for ALL proposed staff, direct and indirect costs with relevant formulas, and detailed cost justifications in a budget narrative. The budget and budget narrative must be clear and detailed enough to justify proposed costs, duties of assigned staff, and direct and indirect costs proposed, with costs for each objective clearly indicated. The budget narrative should include a discussion of why the proposed budget costs reflect ***competitive pricing and value for money***. Applicants are free to propose a reasonable fee rate for their services. The cost proposal must clearly separate direct costs, indirect costs, and any proposed fee.
- **The total value of all subcontract(s) issued will not exceed \$300,000. Budgets submitted must not exceed this amount.**
- Payments will be made in local currency, but the financial proposal must delineate the cost in both US Dollars and local currency.
- The cost proposal must provide a detailed, itemized budget in **US Dollars and local currency**, including a budget narrative that explains cost assumptions.
- The budget should align with the proposed work plan and 6-month period of performance and be in an **Excel** format.
- A budget narrative must be in WORD and PDF format.

Submission Process

- Proposals must be submitted **electronically** in PDF, Word and Excel as directed above format to the designated email address:
STRIDESProcurement@fhi360.org.

- The subject line of the submission email should read: **RFP Submission – STRIDES Solicitation 2026-017-Thailand.**
- All submissions must be received **no later than June 26, 2026, 23:59 Eastern Daylight Time.**
- Late submissions may be considered at the discretion of FHI 360.

Questions

- Any questions regarding this RFP must be submitted in writing to STRIDESProcurement@fhi360.org no later than **May 29, 2026, 23:59 Eastern Daylight Time.** Email questions must have the following in the heading. **RFP Questions – STRIDES – Solicitation 2026-017-Thailand**
- Responses to questions will be shared with all prospective applicants.

Applications will be evaluated based on the following criteria:

1. **Technical capacity and expertise of the applicant** as assessed against the proposed objectives – 50%.
2. **Price/cost-effectiveness of the proposed budget** as assessed against the proposed objectives– 25%.
3. **Management, past performance, and organizational capacity** as assessed against the proposed objective – 25%.

DEADLINE

All responses to this tender must be received no later than **June 26, 2026, 23:59 Eastern Daylight Time.** The proposals shall be typed following the directions above and shall be signed by the applicant or by a person duly authorized to bind the applicant to the contract. Any offers received after this date and time may not be accepted and shall be considered non-responsive. FHI 360 will not compensate offerors for its preparation of response to this tender.

All inquiries and requests for information affecting this tender must be submitted by e-mail to STRIDESProcurement@fhi360.org with the subject line **RFP Submission – STRIDES Solicitation 2026-017-Thailand.** Inquiries and answers to inquiries will be shared with all offerors. Verbal or telephone responses will not be accepted.

Please note, this tender represents only a definition of requirements and does not legally obligate FHI 360. Only the execution of a written contract shall obligate FHI 360 in accordance with the terms and conditions contained in such contract.

ATTACHMENT B FAR SOLICITATION PROVISIONS AND CLAUSES

In all instances where the U.S. Government, Federal Government or USAID is mentioned, substitute with the name FHI 360. The applicable Federal Acquisition Regulation (FAR), U.S. Agency for International Development Acquisition Regulation (AIDAR) clauses, including those listed below, are hereby incorporated either by reference (IBR) or full text. IBR clauses have the same force and effect as if they were given in their full text. Should you desire to view the full version of a particular provision, you may find an electronic copy at <https://www.acquisition.gov/browse/index/far> for FAR clauses and <https://www.ecfr.gov/current/title-48/chapter-7/subchapter-H/part-752> for AIDAR clauses and provisions.

Unless one of the exceptions provided in below shall apply, the term “award” shall mean “subcontract”; the term “contractor” shall mean “subcontractor”; the term “USAID” shall mean “FHI 360”; and the term “Contracting Officer” shall mean the “FHI 360 authorized individual.”

The following instances are exceptions to the general rules as provided in above:

- 1) Where it is clear, by the context of the provision itself or the conditions under which it is being applied, that the reference is intended to refer to the U.S. Government, its officers or agents, or the prime Subcontractor specifically;
 - 2) Where an explicit provision of this Subcontract states a contrary intent; or
 - 3) Where interpretation in accordance with the rules stated above would place the prime contractor in a position of violating the equivalent or related provisions of the prime award whereas construction of the terms without modification would not.
- References in any clause to the “Disputes” clause will be construed as references to the “Disputes” provision contained in Attachment F. No clause will be taken to imply

any direct access on the part of the Subcontractor to the Disputes process as defined in the terms of the Prime Award.

G.1: Federal Acquisition Regulation (FAR) Provisions

The following FAR provisions incorporated into the solicitation by reference. For electronic access to their full text may be located at <https://www.acquisition.gov/browse/index/far> Should the Subcontractor not be able to view these provisions, FHI 360 will make their full text available:

Number and Title	Effective Date	Prescribed In
52.203-18 Prohibition on Contracting with Entities that Require Certain Internal Confidentiality Agreements or Statements-Representation.	Jan-17	3.909-3(a)
52.204-3 Taxpayer Identification.	Oct-98	4.905
52.204-7 System for Award Management.	Nov-24	4.1105(a)(1)
52.204-8 Annual Representations and Certifications.	Jan-25	4.1202(a)
52.204-16 Commercial and Government Entity Code Reporting.	Aug-20	4.1804(a)
52.204-17 Ownership or Control of Offeror.	Aug-20	4.1804(b)
52.204-20 Predecessor of Offeror.	Aug-20	4.1804(d)
52.204-22 Alternative Line Item Proposal.	Jan-17	4.1008
52.204-24 Representation Regarding Certain Telecommunications and Video Surveillance Services or Equipment.	Nov-21	4.2105(a)
52.204-26 Covered Telecommunications Equipment or Services-Representation.	Oct 2020	4.2105(c)
52.204-29 Federal Acquisition Supply Chain Security Act Orders Representation and Disclosures.	Dec 2023	4.2306(b)
52.209-2 Prohibition on Contracting with Inverted Domestic Corporations-Representation.	Nov-15	9.108-5(a)
52.209-11 Representation by Corporations Regarding Delinquent Tax Liability or a Felony Conviction under any Federal Law.	Feb-16	9.104-7(d)
52.215-6 Place of Performance.	Oct-97	15.209(f)
52.215-20 Requirements for Certified Cost or Pricing Data and Data Other Than Certified Cost or Pricing Data.	Nov-21	15.408(l)
52.215-20_Alternate I	Oct-10	15.408

52.215-20_Alternate II	Oct-97	15.408
52.215-20_Alternate III	Oct-97	15.408
52.215-20_Alternate IV	Oct-10	15.408
52.215-22 Limitations on Pass-Through Charges- Identification of Subcontract Effort.	Oct-09	15.408(n)(1)
52.217-3 Evaluation Exclusive of Options.	Apr-84	17.208(a)
52.222-22 Previous Contracts and Compliance Reports.	Feb-99	22.810(a)(2)
52.222-25 Affirmative Action Compliance.	Apr-84	22.810(d)
52.223-22 Public Disclosure of Greenhouse Gas Emissions and Reduction Goals-Representation.	Dec-16	23.502
52.225-17 Evaluation of Foreign Currency Offers.	Feb-00	25.1103
52.225-20 Prohibition on Conducting Restricted Business Operations in Sudan-Certification.	Aug-09	25.1103(d)
52.225-25 Prohibition on Contracting With Entities Engaging in Certain Activities or Transactions Relating to Iran Representation and Certifications.	Jun-20	25.1103(e)
52.227-6 Royalty Information.	Apr-84	27.202-5(a)(1)
52.227-7 Patents-Notice of Government Licensee.	Apr-84	27.202-5(b)
52.227-15 Representation of Limited Rights Data and Restricted Computer Software.	Dec-07	27.409(c)
52.237-8 Restriction on Severance Payments to Foreign Nationals.	Aug-03	37.113-2(a)
52.252-1 Solicitation Provisions Incorporated by Reference.	Feb-98	52.107(a)
52.252-3 Alterations in Solicitation.	Apr-84	52.107(c)

For solicitations where the resultant subcontract is expected to exceed \$150,000, the following applies:

Number and Title	Effective Date	Prescribed In
52.203-11 Certification and Disclosure Regarding Payments to Influence Certain Federal Transactions.	Sep-24	3.808(a)
52.222-38 Compliance with Veterans Employment Reporting Requirements.	Feb-16	22.1310(c)

For solicitations where the resultant subcontract is expected to exceed \$250,000, the following provisions also apply:

Number and Title	Effective Date	Prescribed In
52.209-5 Certification Regarding Responsibility Matters.	Aug-20	9.104-7(a)
52.209-13 Violation of Arms Control Treaties or Agreements-Certification.	Nov-21	9.109-5
52.216-1 Type of Contract.	Apr-84	16.105

52.219-1 Small Business Program Representations.	Feb-24	19.309(a)(1)
52.233-2 Service of Protest.	Sep-06	33.106

For solicitations where the resultant subcontract is expected to exceed \$550,000, the following provision also applies:

Number and Title	Effective Date	Prescribed In
52.222-56 Certification Regarding Trafficking in Persons Compliance Plan.	Oct-20	22.1705(b)

For solicitations where the resultant subcontract is expected to exceed \$600,000, the following provision also applies:

Number and Title	Effective Date	Prescribed In
52.209-7 Information Regarding Responsibility Matters.	Oct-18	9.104-7(b)

For solicitations where the resultant subcontract is expected to exceed \$750,000, the following provision also applies:

Number and Title	Effective Date	Prescribed In
52.222-46 Evaluation of Compensation for Professional Employees.	Feb-93	22.1103

For solicitations where the resultant subcontract is expected to exceed \$5,500,000, the following provision also applies:

Number and Title	Effective Date	Prescribed In
52.209-12 Certification Regarding Tax Matters.	Oct-20	9.104-7(e)

G.2: Federal Acquisition Regulation (FAR) Clauses

The following FAR clauses incorporated into the solicitation by reference and will be incorporated into the resultant contract. For electronic access to their full text may be located at <https://www.acquisition.gov/browse/index/far> Should the Subcontractor not be able to view these clauses, FHI 360 will make their full text available:

Number and Title	Effective Date	Prescribed In
52.202-1 Definitions.	Jun-20	2.201
52.203-5 Covenant Against Contingent Fees.	May-14	3.404
52.203-6 Restrictions on Subcontractor Sales to the Government.	Jun-20	3.503-2
52.203-6_Alternate I	Nov-21	3.503-2
52.203-7 Anti-Kickback Procedures.	Jun-20	3.502-3

52.204-13 System for Award Management Maintenance.	Oct-18	4.1105(b)
52.203-17 Contractor Employee Whistleblower Rights.	Nov-23	3.906
52.204-19 Incorporation by Reference of Representations and Certifications.	Dec-14	4.1202(b)
52.204-23 Prohibition on Contracting for Hardware, Software, and Services Developed or Provided by Kaspersky Lab Covered Entities.	Dec-23	4.2004
52.204-25 Prohibition on Contracting for Certain Telecommunications and Video Surveillance Services or Equipment.	Nov-21	4.2105(b)
52.215-23 Limitations on Pass-Through Charges.	Jun-20	15.408(n)(2)
52.215-23_Alternate I	Oct-09	15.408
52.216-25 Contract Definitization.	Oct-10	16.603-4(b)(3)
52.216-25_Alternate I	Apr-84	16.603-4(b)(3)
52.222-50 Combating Trafficking in Persons.	Nov-21	22.1705(a)(1)
52.222-50_Alternate I	Mar-15	22.1705
52.226-8 Encouraging Contractor Policies to Ban Text Messaging While Driving.	May-24	26.605
52.232-39 Unenforceability of Unauthorized Obligations.	Jun-13	32.706-3
52.232-40 Providing Accelerated Payments to Small Business Subcontractors.	Mar-23	32.009-2
52.233-4 Applicable Law for Breach of Contract Claim.	Oct-04	33.215(b)
52.240-1 Prohibition on Unmanned Aircraft Systems Manufactured or Assembled by American Security Drone Act-Covered Foreign Entities.	Nov-24	40.202-8
52.242-1 Notice of Intent to Disallow Costs.	Apr-84	42.802
52.244-6 Subcontracts for Commercial Products and Commercial Services.	Jan-25	44.403